

Five Year Financial Summary

	Year ended 31 March 2003 £'000	Year ended 31 March 2002 £'000	Year ended 31 March 2001 (Restated) £'000	Year ended 31 March 2000 (Restated) £'000	Year ended 31 March 1999 £'000
Results					
Turnover	291,236	268,354	229,322	213,903	166,058
Earnings before interest, tax and depreciation/ amortisation of fixed assets (EBITDA)	27,103	3,144 ¹	(24,635)	11,257	26,555
Exceptional items	250	(2,233)	–	(43,467)	–
Loss before taxation	(58,789)	(104,254)	(70,163)	(66,113)	(9,347)
Loss after taxation	(58,985)	(104,670)	(56,336)	(59,726)	(3,248)
Loss for the financial year	(58,985)	(103,756)	(55,263)	(59,696)	(3,028)
Appropriations - non equity	–	(2,425)	(2,500)	(1,127)	–
Free cash flow	17,663	(20,920)	(2,528)	(9,463)	4,952
Capital expenditure on tangible fixed assets	44,910	77,919	158,920	160,855	100,612
Net (debt)/funds	(32,657)	4,042	(167,772)	24,502	(233,683)
Net assets (before minority interests)	407,412	466,152	281,679	347,936	14,520
Ratio and statistics					
Basic loss per ordinary share before exceptional items (pence)	(4.44)*	(14.76)*	(8.31)	(2.71)	(0.50)
Employees					
Number of employees (full-time equivalent) at 31 March:					
THUS Group plc	1,858	2,185	2,614	2,472	2,127

* This is the basic loss per ordinary share after exceptional items (pence).

1 Before £3.2 million exceptional restructuring costs.