

Five Year Financial Summary

	Year ended 31 March 2005 £'000	Year ended 31 March 2004 (Restated) £'000	Year ended 31 March 2003 £'000	Year ended 31 March 2002 £'000	Year ended 31 March 2001 (Restated) £'000
Results					
Turnover	360,016	332,372	291,236	268,354	229,322
Earnings before interest, tax and depreciation/amortisation of fixed assets (EBITDA)	39,143	43,563	27,103	3,144 ¹	(24,635)
Exceptional items	(8,440)	(266)	250	(2,233)	–
Loss before tax	(41,475)	(26,749)	(58,789)	(104,254)	(70,163)
Loss after tax	(42,216)	(26,961)	(58,985)	(104,670)	(56,336)
Loss for the financial year	(42,216)	(26,961)	(58,985)	(103,756)	(55,263)
Appropriations – non equity	–	–	–	(2,425)	(2,500)
Free cash flow	41,296	34,067	17,663	(20,920)	(2,528)
Capital expenditure on tangible fixed assets	35,430	41,118	44,910	77,919	158,920
Net (debt)/funds	(30,990)	(35,354)	(32,657)	4,042	(167,772)
Net assets (before minority interests)	338,407	379,973	407,412	466,152	281,679
Ratio and statistics					
Basic loss per ordinary share (pence)	(3.17)	(2.03)	(4.44)	(14.76)	(8.31)*
Employees					
Number of employees (full-time equivalent) at 31 March: THUS Group plc	1,421	2,089	1,858	2,185	2,614

* This is the basic loss per ordinary share before exceptional items (pence).

¹ Before £3.2m exceptional restructuring costs.